Report of Independent Auditors
and Combined Financial Statements

Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation

September 30, 2025 and 2024

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Report of Independent Auditors

The Board of Directors
Cal Farley's Boys Ranch and Subsidiary and
Cal Farley's Boys Ranch Foundation

Report on the Audit of the Financial Statements

Opinion

We have audited the combined financial statements of Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation, which comprise the combined statements of financial position as of September 30, 2025 and 2024, and the related combined statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the combined financial statements.

In our opinion, the accompanying combined financial statements present fairly, in all material respects, the financial position of Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation as of September 30, 2025 and 2024, and the changes in their net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation's ability to continue as a going concern within one year after the date that the combined financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the combined financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the combined financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Cal Farley's Boys Ranch and Subsidiary and Cal Farley's Boys Ranch Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Baker Tilly US, LLP

Albuquerque, New Mexico
March 12, 2026

Combined Financial Statements

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statements of Financial Position
September 30, 2025 and 2024

	2025	2024
ASSETS		
ASSETS		
Cash and cash equivalents	$ 7,498,540	$ 6,150,006
Accrued interest receivable	232,439	226,678
Other receivables	378,004	572,111
Unconditional promises to give	14,182,009	16,137,291
Prepaid expenses	2,316,411	1,884,370
Inventories	823,813	675,706
Investments without donor restrictions	484,175,518	443,021,972
Investments with donor restrictions	56,037,957	52,900,114
Intangibles	989,988	-
Beneficial interest in perpetual trusts	43,080,157	40,410,862
Right of use assets	686,037	335,710
Property and equipment, net	30,895,424	24,503,288
TOTAL ASSETS	$ 641,296,297	$ 586,818,108
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable	$ 2,517,964	$ 1,016,636
Accrued liabilities	1,909,275	1,768,233
Finance lease liabilities	708,511	349,988
Gift annuity liability	1,262,573	1,263,998
Deferred income	136,629	124,979
Total liabilities	6,534,952	4,523,834
NET ASSETS		
Without donor restrictions	521,656,160	475,058,064
With donor restrictions	113,105,185	107,236,210
Total net assets	634,761,345	582,294,274
TOTAL LIABILITIES AND NET ASSETS	$ 641,296,297	$ 586,818,108

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statement of Activities
Year Ended September 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Contributions	$ 26,348,906	$ 368,878	$ 26,717,784
Contributions of investments	138,995	53,428	192,423
Contributions of food, clothing and other household items	63,057	-	63,057
Contributions of equipment, animals, and other	58,879	-	58,879
Contributions of services	22,500	-	22,500
Contributions of property	36,973	-	36,973
Change in value of unconditional promises to give	-	72,418	72,418
Change in value of beneficial interest in perpetual trusts	-	2,669,295	2,669,295
Investment return			
Interest, dividends, and other, net	12,855,159	2,811,677	15,666,836
Realized gain	27,469,063	594,891	28,063,954
Unrealized gain	21,526,491	2,274,253	23,800,744
Change in value of mineral interests	5,962,219	-	5,962,219
Total investment return	67,812,932	5,680,821	73,493,753
Other support income	125,884	-	125,884
Net assets released from restrictions - satisfaction of time or purpose restrictions	2,975,865	(2,975,865)	-
Total support and revenue	97,583,991	5,868,975	103,452,966
EXPENSES			
Program services			
Boys Ranch operations	34,889,985	-	34,889,985
Community service	2,314,760	-	2,314,760
Total program services	37,204,745	-	37,204,745
Support services			
Fund-raising activities	8,582,645	-	8,582,645
Administrative and general	5,731,207	-	5,731,207
Total support services	14,313,852	-	14,313,852
Total expenses	51,518,597	-	51,518,597
OTHER ACTIVITIES			
Gain on disposal of leased assets	214,892	-	214,892
Gain on insurance proceeds	340,505	-	340,505
Interest expense	(22,695)	-	(22,695)
CHANGE IN NET ASSETS	46,598,096	5,868,975	52,467,071
NET ASSETS, beginning of year	475,058,064	107,236,210	582,294,274
NET ASSETS, end of year	$ 521,656,160	$ 113,105,185	$ 634,761,345

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statement of Activities
Year Ended September 30, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Contributions	$ 31,397,329	$ 1,882,902	$ 33,280,231
Contributions of investments	251,054	-	251,054
Contributions of food, clothing, and other household items	36,037	-	36,037
Contributions of equipment, animals, and other	74,483	-	74,483
Contributions of property	604,873	-	604,873
Change in value of unconditional promises to give	-	(2,933,831)	(2,933,831)
Change in value of beneficial interest in perpetual trusts	-	5,117,523	5,117,523
Investment return			
Interest, dividends, and other, net	12,537,210	1,921,692	14,458,902
Realized gain	15,094,032	393,760	15,487,792
Unrealized gain	57,873,081	1,164,134	59,037,215
Change in value of mineral interests	(5,140,898)	-	(5,140,898)
Total investment return	80,363,425	3,479,586	83,843,011
Other support income	77,579	-	77,579
Net assets released from restrictions - satisfaction of time or purpose restrictions	3,778,252	(3,778,252)	-
Total support and revenue	116,583,032	3,767,928	119,746,087
EXPENSES			
Program services			
Boys Ranch	32,558,235	-	32,558,235
Community Service	2,245,968	-	2,245,968
Total program services	34,804,203	-	34,804,203
Support services			
Fund-raising activities	7,615,974	-	7,615,974
Administrative and general	5,191,599	-	5,191,599
Total support services	12,807,573	-	12,807,573
Total expenses	47,611,776	-	47,611,776
OTHER ACTIVITIES			
Interest expense	(18,651)	-	(18,651)
CHANGE IN NET ASSETS	68,952,605	3,767,928	72,115,660
NET ASSETS, beginning of year	406,105,459	103,468,282	509,573,741
NET ASSETS, end of year	$ 475,058,064	$ 107,236,210	$ 582,294,274

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statements of Cash Flows
Years Ended September 30, 2025 and 2024

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	$ 52,467,071	$ 72,720,533
Adjustments to reconcile change in net assets to net cash from operating activities		
Depreciation	3,682,307	3,589,806
Amortization of finance right-of-use asset	225,145	207,660
Net gain on disposal of property and equipment	(22,352)	(14,472)
Net realized gain on investments	(28,042,471)	(15,472,990)
Net unrealized gain on investments	(23,817,308)	(59,037,215)
Noncash donation of investments	(181,094)	(262,383)
Noncash donation of property and equipment	-	(633,019)
Restricted contributions	(422,306)	(1,882,902)
Investment income restricted for investment	(2,811,677)	(1,921,692)
Unrealized (gain) loss on mineral interests	(5,962,219)	5,140,898
Unrealized (gain) loss on unconditional promises to give	(72,418)	2,933,831
Unrealized gain on beneficial interest in perpetual trust	(2,669,295)	(5,117,523)
Unrealized gain of gift annuities	(129,907)	(467,140)
Change in		
Accrued interest receivable	(5,761)	(12,882)
Other receivables	194,107	40,690
Unconditional promises to give	2,027,700	(2,194,476)
Prepaid expenses	(432,041)	(163,343)
Inventories	(148,107)	123,243
Accounts payable	1,237,332	254,280
Accrued liabilities	405,038	145,504
Gift annuity liability	(101,518)	(69,634)
Deferred income	11,650	124,979
Net cash from operating activities	(4,568,124)	(1,968,247)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of investments	(110,385,988)	(80,549,665)
Proceeds from maturities and sales of investments	124,103,407	77,991,470
Acquisitions of property and equipment	(10,093,599)	(4,479,003)
Purchases of intangibles	(989,988)	-
Proceeds from sale of property and equipment	32,572	26,000
Proceeds from gift annuities	230,000	150,000
Net cash from investing activities	2,896,404	(6,861,198)

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statements of Cash Flows
Years Ended September 30, 2025 and 2024

	2025	2024
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from contributions restricted primarily for property and equipment or scholarships	$ 164,008	$ 158,672
Proceeds from contributions with donor restriction for investment in permanent endowment	2,811,677	1,724,230
Payments on finance leases	(213,729)	(204,430)
Investment income with donor restriction for investment	258,298	1,921,692
Net cash from financing activities	3,020,254	3,600,164
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,348,534	(5,229,281)
CASH AND CASH EQUIVALENTS, beginning of year	6,150,006	11,379,287
CASH AND CASH EQUIVALENTS, end of year	$ 7,498,540	$ 6,150,006
SUPPLEMENTAL DISCLOSURE OF NONCASH CASH FLOW INFORMATION		
Right of use assets in exchange for new finance lease liabilities	$ 575,472	$ 33,295

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statement of Functional Expenses
Year Ended September 30, 2025

	Program Services			Support Services			
	Boys Ranch	Community Service	Total	Fund-Raising Activities	Administrative and General	Total	Total Expenses
Salaries	$ 10,547,484	$ 1,155,099	$ 11,702,583	$ 1,010,152	$ 2,490,373	$ 3,500,525	$ 15,203,108
Payroll taxes	801,111	86,793	887,904	76,390	173,882	250,272	1,138,176
Employee benefits	2,577,801	258,211	2,836,012	208,733	465,010	673,743	3,509,755
Employment expenses	13,926,396	1,500,103	15,426,499	1,295,275	3,129,265	4,424,540	19,851,039
Auxiliary services and other	9,369	18,054	27,423	-	972	972	28,395
Chapel	13,728	-	13,728	-	-	-	13,728
Client services	-	100,064	100,064	-	-	-	100,064
Community as lab	61,011	-	61,011	-	-	-	61,011
Cosmetology	13,275	-	13,275	-	-	-	13,275
Dining hall and food	710,138	-	710,138	-	-	-	710,138
Donor gifts and promotional	-	-	-	38,084	-	38,084	38,084
Dues and subscriptions	48,621	-	48,621	15,689	36,096	51,785	100,406
Fees, interests, and penalties	(562)	-	(562)	606	7,366	7,972	7,410
Fuel and oil	216,428	-	216,428	-	24,868	24,868	241,296
Fundraising event	-	-	-	179,622	-	179,622	179,622
Gift processing	-	-	-	77,105	-	77,105	77,105
Home life	819,166	-	819,166	-	-	-	819,166
HR program support	265,257	-	265,257	-	75,667	75,667	340,924
Insurance	2,026,610	3,393	2,030,003	3,393	240,941	244,334	2,274,337
Lease and rent expense	16,232	99,240	115,472	-	382	382	115,854
Legal expense	-	-	-	-	72,488	72,488	72,488
Mailing list	168,732	-	168,732	18,533	8,342	26,875	195,607
Marketing and advertising	873	1,062	1,935	-	43,741	43,741	45,676
Medical	1,116,529	17,263	1,133,792	-	-	-	1,133,792
Postage	2,018,904	168	2,019,072	2,409,233	127,155	2,536,388	4,555,460
Printed material	4,098,661	-	4,098,661	3,905,597	256,039	4,161,636	8,260,297
Professional development	50,398	1,735	52,133	7,966	2,875	10,841	62,974
Professional/contract services	211,372	-	211,372	308,608	620,484	929,092	1,140,464
Program support	24,053	-	24,053	-	-	-	24,053
Repairs and maintenance - building	570,806	62,045	632,851	-	28,250	28,250	661,101
Repairs and maintenance - equipment	188,020	-	188,020	61,280	12,237	73,517	261,537
Repairs and maintenance - other	146,705	-	146,705	-	63,682	63,682	210,387
Repairs and maintenance - software	31,770	-	31,770	235,998	290,003	526,001	557,771
Repairs and maintenance - vehicles	145,989	27,280	173,269	-	25,547	25,547	198,816
Safety and security	119,967	-	119,967	-	3,598	3,598	123,565
Scholarship program	-	388,066	388,066	-	-	-	388,066
School	3,000,000	-	3,000,000	-	-	-	3,000,000
Small tools and equipment	28,588	7,686	36,274	-	114,214	114,214	150,488
Supplies	210,949	5,054	216,003	7,771	21,924	29,695	245,698
Training	1,642	-	1,642	-	-	-	1,642
Travel	70,095	1,429	71,524	17,885	12,563	30,448	101,972
Utilities	724,557	82,118	806,675	-	190,692	190,692	997,367
Youth activities	95,964	-	95,964	-	-	-	95,964
Youth allowances	154,106	-	154,106	-	-	-	154,106
Other operating expenses	31,304,349	2,314,760	33,619,109	8,582,645	5,409,391	13,992,036	47,611,145
Depreciation	3,417,944	-	3,417,944	-	264,363	264,363	3,682,307
Amortization	167,692	-	167,692	-	57,453	57,453	225,145
Total functional expenses	$ 34,889,985	$ 2,314,760	$ 37,204,745	$ 8,582,645	$ 5,731,207	$ 14,313,852	$ 51,518,597

See accompanying notes.

Cal Farley's Boys Ranch and Subsidiary
and Cal Farley's Boys Ranch Foundation
Combined Statement of Functional Expenses
Year Ended September 30, 2024

	Program Services			Support Services			
	Boys Ranch	Community Service	Total	Fund-Raising Activities	Administrative and General	Total	Total Expenses
Salaries	$ 9,604,288	$ 1,182,172	$ 10,786,460	$ 1,026,823	$ 2,337,693	$ 3,364,516	$ 14,150,976
Payroll taxes	747,306	90,641	837,947	78,603	165,105	243,708	1,081,655
Employee benefits	1,775,604	206,029	1,981,633	174,162	340,196	514,358	2,495,991
Employment expenses	12,127,198	1,478,842	13,606,040	1,279,588	2,842,994	4,122,582	17,728,622
Auxiliary and other services	22,684	13,590	36,274	1,504	2,636	4,140	40,414
Chapel	13,189	-	13,189	-	-	-	13,189
Client services	-	97,845	97,845	-	-	-	97,845
Community as lab	81,005	-	81,005	-	-	-	81,005
Cosmetology	15,155	-	15,155	-	-	-	15,155
Dining hall and food	696,278	-	696,278	-	-	-	696,278
Donor gifts and promotional	20	-	20	31,356	-	31,356	31,376
Dues and subscriptions	57,566	40	57,606	15,019	26,307	41,326	98,932
Fees, interests, and penalties	458	-	458	648	7,188	7,836	8,294
Fuel and oil	224,314	-	224,314	-	29,278	29,278	253,592
Fundraising event	-	-	-	18,078	-	18,078	18,078
Gift processing	-	-	-	61,103	-	61,103	61,103
Home life	614,675	-	614,675	-	-	-	614,675
HR program support	223,057	-	223,057	-	47,058	47,058	270,115
Insurance	1,735,721	3,975	1,739,696	3,433	215,249	218,682	1,958,378
Lease and rent expense	28,484	90,792	119,276	-	529	529	119,805
Legal expense	-	-	-	-	64,292	64,292	64,292
Mailing list	233,846	-	233,846	(45,450)	5,485	(39,965)	193,881
Marketing and advertising	679	1,737	2,416	-	53,139	53,139	55,555
Medical	1,139,796	-	1,139,796	-	-	-	1,139,796
Postage	1,657,237	369	1,657,606	2,037,026	111,344	2,148,370	3,805,976
Printed material	3,641,789	-	3,641,789	3,548,189	251,514	3,799,703	7,441,492
Professional development	21,541	3,746	25,287	6,175	4,673	10,848	36,135
Professional/contract services	168,259	-	168,259	349,523	525,613	875,136	1,043,395
Program support	32,491	-	32,491	-	-	-	32,491
Repairs and maintenance - building	747,193	65,704	812,897	-	23,177	23,177	836,074
Repairs and maintenance - equipment	226,590	-	226,590	56,833	17,118	73,951	300,541
Repairs and maintenance - other	214,473	-	214,473	-	86,085	86,085	300,558
Repairs and maintenance - software	32,056	-	32,056	210,685	231,505	442,190	474,246
Repairs and maintenance - vehicles	124,912	24,387	149,299	-	11,751	11,751	161,050
Safety and security	135,167	-	135,167	-	4,989	4,989	140,156
Scholarship program	-	365,929	365,929	-	-	-	365,929
School	3,501,000	-	3,501,000	-	-	-	3,501,000
Small tools and equipment	138,048	25,739	163,787	11,470	97,947	109,417	273,204
Supplies	197,454	4,258	201,712	9,575	17,290	26,865	228,577
Training	1,490	-	1,490	-	-	-	1,490
Travel	67,376	722	68,098	21,219	7,244	28,463	96,561
Utilities	658,512	68,293	726,805	-	234,967	234,967	961,772
Youth activities	94,250	-	94,250	-	-	-	94,250
Youth allowances	159,033	-	159,033	-	-	-	159,033
Other operating expenses	29,032,996	2,245,968	31,278,964	7,615,974	4,919,372	12,535,346	43,814,310
Depreciation	3,356,615	-	3,356,615	-	233,191	233,191	3,589,806
Amortization	168,624	-	168,624	-	39,036	39,036	207,660
Total functional expenses	$ 32,558,235	$ 2,245,968	$ 34,804,203	$ 7,615,974	$ 5,191,599	$ 12,807,573	$ 47,611,776

See accompanying notes.

Note 1 – Organization

Cal Farley’s Boys Ranch (Cal Farley's) is a nonprofit organization providing a continuum of care that offers mental health services, education, and community resources to children and their families throughout our surrounding communities and across the nation. Our mission is to provide professional programs and services in a Christ-centered atmosphere to strengthen families and support the overall development of children. To do this, we are committed to providing a safe and nurturing environment for children who have experienced abuse, neglect, or other difficult circumstances. Programs and services offered included Boys Ranch, Independent Living Program, Transitional Aftercare, Family Preservation, Family Engagement, Alumni Case Management, and Community Counseling.

Tascosa Enterprises, LLC (Tascosa), formerly named Tascosa Films, LLC, is a Texas LLC Corporation that is a wholly owned subsidiary of Cal Farley's. Tascosa provides the infrastructure to initiate for profit initiatives that can provide an additional revenue stream for Cal Farley’s but can also be involved in business ventures, such as retail sales, food sales, art sales, agriculture sales, and solar and wind production, that can provide our youth with vocational experience that can assist them with their transition into adulthood. Tascosa had no activity for the years ended September 30, 2025 and 2024.

Cal Farley’s Boys Ranch Foundation (the Foundation) is organized to provide financial support to Cal Farley's through investment and reinvestments of funds, properties, and other donations of value received as contributions and support. The Foundation is also responsible for some of the expenses related to direct marketing and fundraising efforts for the Ranch. The Board of Directors of the Foundation is elected by the Board of Directors of Cal Farley's.

Cal Farley's Campus Support Center is located in Amarillo, Texas, and provides administrative and fundraising functions to Cal Farley's and the Foundation.

Note 2 – Summary of Significant Accounting Policies

Financial statements presentation – The combined financial statements include the accounts and transactions of Cal Farley, Tascosa, and the Foundation (collectively, the Organization). Cal Farley's has majority voting and economic interest in the Foundation, and, therefore, the financial statements have been combined. The Organization’s combined financial statements are reflected on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. All material intercompany balances and transactions have been eliminated. Net assets, support and revenues, and expenses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions – These net assets are not subject to stipulations imposed by the donor and are currently available for expenditures. Items that affect this net asset category principally consist of revenues, contributions without restrictions; restricted contributions whose donor-imposed restrictions were met during the fiscal year; expenses; and gains and losses on investments; and other assets whose use is not restricted by explicit donor stipulations or law. Net assets without donor restrictions also include net assets transferred from net assets with donor restrictions after temporary restrictions imposed by the donor have been accomplished or the stipulated time period has elapsed. A donor's restriction, however, may be released or modified by the donor, a court, or in the circumstances and manner set forth in the Uniform Prudent Management of Institutional Funds Act (UPMIFA).

Net assets with donor restrictions – These net assets are subject to explicit restrictions imposed by the donor on the expenditure of contributions or income and gains on contributed assets. These net assets may have stipulations by the donor to be maintained in perpetuity, such as an endowment, or the restrictions may expire due to the passage of time or the occurrence of expenditures that fulfill the restrictions. Net assets with donor restrictions also include accumulated net investment income earned by the net assets held in perpetuity.

Use of estimates – The preparation of the combined financial statements in conformity with generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents – Cash and cash equivalents include all cash balances and highly liquid investments with an initial maturity of three months or less. The Organization places its temporary cash investments with high credit quality financial institutions. The Organization maintains a Repurchase Agreement with a local bank, and all excess funds are "swept" each night and redeposited the next day. Per the Repurchase Agreement, the "swept" amounts are not considered deposits of the bank; however, they are collateralized with pledged securities.

Other receivables – Receivables are included in the accompanying combined statements of financial position at amount net of the allowance for credit losses.

The Organization writes off receivables when they become uncollectible. However, the Organization has had minimal losses on accounts receivable in prior years, and, therefore, no allowance was deemed necessary as of September 30, 2025 and 2024.

Unconditional promises to give – Unconditional promises to give consist of split interest agreements and multi-year pledges. Promises to give that are expected to be collected within one year are recorded at net realizable value. Multiyear pledges are recorded and calculated using the present value of an annuity, and the interest element is reported as a contribution. Split interest agreements are recorded at fair value using the Organization's beneficial interest of the related assets.

An allowance for uncollectible accounts is estimated by management based on its historical loss analysis and is adjusted for those specific unconditional promises to give for which collection is uncertain. Such amounts will be written-off if and when they are deemed uncollectible.

Inventories – Purchased inventories are valued at cost, determined on the first-in, first-out basis. Certain livestock inventories are carried at estimated fair market value. Donated inventories are valued at market, determined at the time of the gift.

Investments – Investments are recorded at fair value in accordance with Accounting Standards Codification (ASC) 820 *Fair Value Measurements and Disclosures* (see Note 4) and the realized and unrealized gains and losses on investments are recorded as increases or decreases in net assets with donor restriction and without donor restriction based upon donor-imposed restrictions or applicable law.

Intangibles – Intangibles are recorded at cost and primarily consist of permanent utility easements. Permanent utility easements provide Cal Farley’s with perpetual right to access, operate, and maintain utility infrastructure on third-party property. These easements are considered indefinite-lived intangible assets, as there is no foreseeable limit to the period over which Cal Farley’s expects to derive economic benefits from their use. As of September 30, 2025, and 2024, carrying amount of intangible assets are $989,988 and $0, respectively.

Property and equipment – Property and equipment are recorded at cost or estimated fair value at the date of donation. Depreciation is provided for in amounts sufficient to relate the cost of depreciable assets over their estimated service lives of approximately 10 to 40 years on buildings and improvements and 3 to 10 years on furniture, equipment, and machinery on a straight-line basis.

Impairment of long-lived assets – The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or the fair value less costs to sell. As of September 30, 2025 and 2024, there was no impairment of long-lived assets.

Leases – Lease accounting policies are as follows: at lease inception, the Organization determines whether an arrangement is or contains a lease. Amounts recognized as ROU assets related to operating and finance leases and the related lease liabilities are included on the accompanying combined statements of financial position. ROU assets represent the Organization’s right to use leased assets over the term of the lease. Lease liabilities represent the Organization’s contractual obligation to make lease payments arising from the lease.

For operating leases, ROU assets and lease liabilities are recognized at the commencement date. The lease liability is measured as the present value of the lease payments over the lease term. The Organization uses the rate implicit in the lease if it is determinable. When the rate implicit in the lease is not determinable, the Organization uses its incremental borrowing rate to determine the present value of the lease payments. Operating ROU assets are calculated as the present value of the lease payments plus initial direct costs, plus any repayments, less any lease incentives received. Lease terms may include renewal or extension options to the extent they are reasonably certain to be exercised. Factors considered in determining whether an option is reasonably certain of exercise include, but are not limited to, the value of leasehold improvements, the value of renewal rates, and the presence of factors that would cause a significant economic penalty to the Organization if the option were not exercised. Lease expenses are recognized on a straight-line basis over the lease term. The Organization has elected not to recognize an ROU asset and obligation for leases with an initial term of 12 months or less. The expense associated with short-term leases is included in rent expense in the combined statements of activities.

For finance leases, upon lease commencement, the lease liability is measured on an amortized cost basis and increased to reflect interest on the liability and decreased to reflect the lease payment made during the period. Interest on the lease liability is determined each period during the lease term as the amount that results in a constant period discount rate on the remaining balance of the liability. The ROU asset is subsequently measured at cost, less any accumulated amortization and any accumulated impairment losses. Amortization on the ROU asset is recognized over the period from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term. The Organization uses the rate implicit in the lease if it is determinable. When the rate implicit in the lease is not determinable, the Organization uses its incremental borrowing rate to determine the present value of the lease payments.

Income taxes – The Organization is exempt from federal income taxes on related income under Section 501 (a) of the Internal Revenue Code (IRC) of 1986, as amended, as an organization described in IRC Section 501 (c)(3). Further, the Organization has been classified as an organization that is not a private foundation under the IRC Section 509(a) and, as such, contributions to the Organization qualify for deduction as charitable contributions. However, income generated from activities unrelated to the Organization's exempt purpose is subject to tax under IRC Section 511. Tascosa Enterprises, LLC is a wholly owned subsidiary of Cal Farley's and, therefore, considered a disregarded entity for federal income tax purposes.

Financial Accounting Standards Board (FASB) provides guidance for how uncertain tax positions should be recognized, measured, disclosed, and presented in the financial statements. This requires the evaluation of tax positions taken or expected to be taken in the course of preparing the Organization's tax return to determine whether the tax positions are *more-likely-than-not* of being sustained *when challenged* or *when examined* by the applicable tax authority. Tax positions not deemed to meet the *more-likely-than-not* threshold would be recorded as a tax benefit or expense and liability in the current year. Management has determined that there are no material uncertain income tax positions.

Revenue recognition

Contributions – The Organization also follows FASB ASC Subtopic 958-605, *Not-for-Profit Entities: Revenue Recognition* (or ASC 958-605). Contributions received are recorded as without or with donor restriction depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in net assets without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor restricted support is reported as an increase in net assets with donor restriction depending on the nature of the restriction. When a restriction expires, the net assets are reclassified to net assets without donor restriction. Non-cash contributions are recorded at fair market value at the date of the contribution.

Gift annuities – Gift annuities require the Organization to pay a fixed amount periodically to designated beneficiaries. Under the charitable gift arrangement, the Organization has recorded the assets at fair value; the present value of the expected future payments is recorded as a liability, and the excess of the gift over such liability is recognized as contribution revenue without donor restriction. The Organization maintains state-mandated, segregated reserves for its charitable gift annuity program. Reserve requirements vary by state, and the Organization maintains its reserve accounts in accordance with those requirements. The reserve accounts are segregated in separate and distinct custodial accounts, independent from all other funds of the Organization. They are not available to apply to payments of the debts and obligations of the Organization or for any purpose other than funding for its charitable gift annuity program.

Reclassifications – Certain 2024 amounts have been reclassified to conform with 2025 presentation. There was no impact to the 2024 assets, liabilities, or net assets.

Subsequent Events – Subsequent events are events or transactions that occur after the combined statements of financial position date but before the combined financial statements are issued. The Organization recognizes in the combined financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the combined statements of financial position, including estimates inherent in the process of preparing the combined financial statements. The Organization’s combined financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the combined statements of financial position but arose after the combined statements of financial position date and before the combined financial statements are available to be issued.

The Organization has evaluated subsequent events through March 12, 2026, which is the date the combined financial statements were available to be issued.

Note 3 – Unconditional Promises to Give

Cal Farley's anticipates collections of unconditional promises to give as follows at September 30:

	2025	2024
Less than one year	$ 194,938	$ 2,212,058
One to five years	92,246	83,801
More than five years	13,894,825	13,841,432
Total	$ 14,182,009	$ 16,137,291

As of September 30, 2025 and 2024, amounts presented above for split interest agreements were recorded at fair value using the Organization’s beneficial interest of the related assets. Multi-year pledges were recorded at fair value using the present value of an annuity, and the present value factor interest rate used was 4.8% and 4.8%; the IRS discount rate at September 30, 2025 and 2024. The Organization has determined all amounts to be collectible.

Note 4 – Fair Value Measurements

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at September 30, 2025 and 2024.

Money market funds and other short-term investments are valued at cost plus accrued interest.

Government securities, taxable municipal securities, and corporate bonds and notes are valued at the closing price reported on the major market on which the individual securities are traded or have reported broker trades, which may be considered indicative of an active market. Where quoted prices are available in an active market, the investments are classified within Level 1 of the valuation hierarchy. If quoted prices are not available for the specific security, then fair values are estimated by using pricing models, quoted prices of securities with similar characteristics, discounted cash flows, and other observable inputs. Such securities would be classified within Level 2 of the valuation hierarchy.

Equity securities are valued at the closing price reported on the active market on which the individual securities are traded.

Mutual funds are valued at the net asset value (NAV) of shares held and are valued at the closing price reported on the active market on which the individual securities are traded.

Cash value life insurance policies are valued based on the cash surrender value on the individual policy provided by the insurance carrier in which the Organization is the beneficiary.

Notes receivables are valued based off the promissory note established between the payor and the Organization.

Real estate and mineral interests are valued by using significant unobservable inputs, including, if available, discounted cash flow analysis, comparable analysis, or third-party appraisals (Level 3). The value of mineral interests reflects value of actual producing wells utilizing a third-party valuation that is a standardized valuation method that takes the prior 12 months' revenue multiplied by a factor of four. Management reviews and evaluates the values provided by all third parties and agrees with the valuation methods and assumptions used in determining the fair value of the above investments.

Investments measured at NAV are assets measured at net asset value per share practical expedient and consist of the Organization's beneficial interest in perpetual trusts, hedge fund, closed end fund, and private equity investments.

The investment expenses are netted against investment income. Investment expenses for the years ended September 30, 2025 and 2024, are approximately $1,831,000 and $1,596,000, respectively.

The following table presents information about the Organization's assets that are measured at fair value on a recurring basis (no liabilities are reported at fair value) as of September 30, 2025 and 2024, and indicates the fair value hierarchy of the valuation techniques used to determine such fair value. The three levels for measuring fair value are based on the reliability of inputs and are as follows:

Level 1 – Inputs to the valuation methodology are quoted prices for identical assets or liabilities in active markets.

Level 2 – Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The Organization uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, the Organization measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value. Level 3 inputs were used only when Level 1 or Level 2 inputs were not available.

Assets measured at fair value on a recurring basis at September 30, 2025, as follows:

	Fair Value Measurements Using			
	Level 1	Level 2	Level 3	Total
Investments				
Money market funds and				
other short-term investments	$ 8,613,834	$ -	$ -	$ 8,613,834
U.S. Government securities	3,953,873	11,245,516	-	15,199,389
Taxable municipal securities	-	584,542	-	584,542
Marketable equity securities	550,767	-	-	550,767
Mutual funds	288,280,168	-	-	288,280,168
Corporate bonds and notes	-	7,819,473	-	7,819,473
Cash value life insurance policy	-	1,698,545	-	1,698,545
Notes receivable	-	-	15,159	15,159
Real estate, mineral interests, and other	-	-	18,281,026	18,281,026
Total assets in the fair value hierarchy	$ 301,398,642	$ 21,348,076	$ 18,296,185	341,042,903
Investments measured at net asset value (practical expedient)				242,250,729
Investments at fair value				$ 583,293,632

Assets measured at fair value on a recurring basis at September 30, 2024, as follows:

	Fair Value Measurements Using			
	Level 1	Level 2	Level 3	Total
Investments				
Money market funds and				
other short-term investments	$ 14,327,359	$ -	$ -	$ 14,327,359
U.S. Government securities	5,129,412	9,319,624	-	14,449,036
Taxable municipal securities	-	579,677	-	579,677
Marketable equity securities	462,467	-	-	462,467
Mutual funds	278,908,393	-	-	278,908,393
Corporate bonds and notes	-	7,803,530	-	7,803,530
Cash value life insurance policy	-	1,674,939	-	1,674,939
Notes receivable	-	-	17,384	17,384
Real estate, mineral interests, and other	-	-	12,324,568	12,324,568
Total assets in the fair value hierarchy	$ 298,827,631	$ 19,377,770	$ 12,341,952	330,547,353
Investments measured at net asset value (practical expedient)				205,785,595
Investments at fair value				$ 536,332,948

The Organization has certain assets measured at fair value on a recurring basis, which included Level 3 assets. The following table presents the fair value of Level 3 assets as of September 30:

Description	Fair Value 2025	Fair Value 2024	Valuation Technique
Notes Receivable	$ 15,159	$ 17,384	Income Approach
Stocks & Bond Held in Office	25,230	25,793	Income Approach
Mineral Interests	17,735,230	11,773,010	Income Approach
Surface Real Estate	479,179	484,378	Market Approach
Limited Partnership Inv	10,000	10,000	Income Approach
Coin and Jewelry	31,387	31,387	Market Approach
	$ 18,296,185	$ 12,341,952	

The following table represents the reconciliation of Level 3 assets as of September 30:

Description	2025 Amount
Balance, October 1, 2024	$ 12,341,952
Purchases	36,973
Sales	(207,379)
Total gains included in earnings	6,124,639
Balance, September 30, 2025	$ 18,296,185

Description	2024 Amount
Balance, October 1, 2023	$ 20,612,668
Purchases	430,000
Sales	(3,237,609)
Total losses included in earnings	(5,463,107)
Balance, September 30, 2024	$ 12,341,952

The following summarizes the nature and risk of those investments that are reported at estimated fair value utilizing net asset value as of September 30, 2025:

	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Fund of hedge funds -				
Total return	$ 109,591,504	$ 5,245,805	quarterly, annually	60 days
Private equity funds	88,089,719	48,645,730	none	-
Closed end funds -				
Special opportunities	1,489,349	561,361	none	-
Beneficial interest in perpetual trusts	43,080,157	-	none	-
Total	$ 242,250,729	$ 54,452,896		

The following summarizes the nature and risk of those investments that are reported at estimated fair value utilizing net asset value as of September 30, 2024:

	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Fund of hedge funds -				
Total return	$ 98,322,300	$ 7,913,456	quarterly, annually	60 days
Private equity funds	64,869,703	60,596,414	none	-
Closed end funds -				
Special opportunities	2,182,730	1,702,915	none	-
Beneficial interest in perpetual trusts	40,410,862	-	none	-
Total	$ 205,785,595	$ 70,212,785		

- The strategies of the underlying hedge funds in this category primarily include hedged fixed income arbitrage, event driven, macro, multi-strategy, equity hedged, and long/short strategies. Some investments within the fund have partially or fully suspended redemptions. The suspension may be lifted at any time, subject to the discretion of the investment fund. There are no plans to liquidate these funds.

- This category is invested in a broad range of private equity funds, including, but not limited to, funds of funds that make direct investments in different private equity-related disciplines, including, but not limited to, venture capital, buyouts, debt funds, and real estate. The fund has a term of 15 years with up to three one-year extensions. These non-marketable funds do not permit redemptions prior to the termination of the fund, except with the manager's consent. Due to the illiquid nature of the funds' investments, the valuation reported to the investor will be based on the most recent valuations reported to the fund. There are no plans to liquidate these funds.

- This closed-end portfolio of funds has a structure similar to a traditional private equity fund. It is anticipated that a significant amount, and possibly all, of the portfolio’s investments will consist of securities for which there is no public market and/or that are subject to restrictions on sale. Each closed-end portfolio will have a term of seven years with, in the discretion of the board of directors, up to two one-year extensions for orderly liquidation of its investments. Investments in the portfolio and reported to the investor will be valued based on the most recent valuations reported to the fund. There are no plans to liquidate these funds.

- Certain investments in this category have gate provisions, which allow a manager to limit redemptions despite the normal liquidity provisions if the manager receives redemptions in excess of the gate (a level stated in their governing documents). The fair values of the investments in this category have been estimated using the net asset value per share of the investments.

Investment securities are exposed to various risks, such as interest rate, market, and credit. Due to the level of uncertainty related to changes in interest rates, market volatility, and credit risks, it is at least reasonably possible that changes in these risks could materially affect the estimated fair value of investments reported in the combined statements of financial position as of September 30, 2025 and 2024. However, the diversification of the Organization's invested assets among these various asset classes should mitigate the impact of any dramatic change on any one asset class.

The Organization's policy is to recognize transfers between Level 1, Level 2, and Level 3 and transfers due to strategy reclassifications, if any, as if the transfer occurred at the beginning of the period. For the years ended September 30, 2025 and 2024, there were no transfers.

The following schedule summarizes investments not including beneficial interest in perpetual trusts classified according to any donor restrictions at September 30:

	2025	2024
Investments without donor restrictions	$ 484,175,518	$ 443,021,972
Investments with donor restrictions	56,037,957	52,900,114
Total investments	$ 540,213,475	$ 495,922,086

Note 5 – Beneficial Interest in Perpetual Trusts

The Organization receives charitable trusts from donors. Some of these trusts are considered perpetual trusts because the Organization will never receive the trust assets, but they have an irrevocable right to receive all or a portion of the income earned from the trust assets in perpetuity. The Organization has recorded the asset and has recognized contribution revenue with donor restrictions at the fair market value of the Organization’s beneficial interest in the trust. Subsequent changes in fair value of the beneficial interest are recorded as change in value of beneficial interest in perpetual trusts in net assets with donor restrictions. Change in the value of the perpetual trust was $2,669,295 and $5,117,523 for the years ended September 30, 2025 and 2024, respectively.

Note 6 – Gift Annuities

During the years ended September 30, 2025 and 2024, the Organization recognized charitable gift annuity contributions and income in the amount of $230,000 and $150,000, respectively and recognized the change in value of charitable gift annuities in the amount of $129,908 and $467,140, respectively, which are reported in the combined statement of activities. As of September 30, 2025 and 2024, approximately $1,684,000 and $2,589,000, respectively, of charitable gift annuity assets are included in investments without donor restrictions on the combined statements of financial position. These amounts are held in segregated reserves. Liabilities associated with these gift annuities was approximately $1,263,000 and $1,264,000 at September 30, 2025 and 2024, respectively.

Note 7 – Property and Equipment

At September 30, property and equipment consisted of the following:

	2025	2024
Land	$ 4,447,841	$ 4,447,841
Buildings	76,342,215	72,346,756
Furniture and fixtures	6,728,824	7,170,097
Roads and grounds	6,940,752	6,940,752
Utility lines and equipment	3,989,928	3,964,561
Land improvements	626,907	601,641
Sewage complex	3,518,401	3,518,401
Transportation and hauling	6,285,152	6,073,133
Farm and ranch machinery	2,584,684	2,341,126
Construction in progress	5,591,326	1,306,016
	117,056,030	108,710,324
Less accumulated depreciation	(86,160,606)	(84,207,036)
Total property and equipment, net	$ 30,895,424	$ 24,503,288

Depreciation expense for the years ended September 30, 2025 and 2024, was $3,682,307 and $3,589,806, respectively.

Note 8 – Leases

The Organization leases certain facilities and equipment under certain noncancelable operating lease agreements. The Organization expects that in the normal course of business, leases that expire will be renewed or replaced by other leases.

Amounts recognized as ROU assets related to finance leases and the related lease liabilities are included on the accompanying combined statements of financial position. At September 30, ROU assets and lease liabilities related to finance leases were as follows:

	2025	2024
Finance lease ROU assets		
Initial asset recognized	$ 911,182	$ 543,370
Accumulated amortization	(225,145)	(207,660)
Total	$ 686,037	$ 335,710
Finance lease liability		
Current portion of finance lease liability	$ 224,575	$ 157,353
Long-term portion of finance lease liability	483,936	192,635
Total	$ 708,511	$ 349,988

The Organization recognized the following rent expense associated with its leases for the years ended September 30:

	2025	2024
Finance lease expense		
Amortization of ROU assets	$ 225,145	$ 207,660
Interest expense	22,695	18,651
Total	$ 247,840	$ 226,311

During the years ended September 30, the Organization had the following cash and non-cash activities associated with leases:

	2025	2024
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from finance leases	$ 21,773	$ 19,249
Financing cash flows from finance leases	$ 214,650	$ 202,570
Weighted-average remaining lease term (in years)		
Finance leases	3.55	2.58
Weighted-average discount rate		
Finance leases	3.910%	4.200%

The future payments due under the finance leases at September 30, 2025, are as follows:

		Finance
2026	$	249,638
2027		219,130
2028		151,589
2029		89,496
2030		47,542
Total undiscounted cash flows		757,395
Less present value discount		(48,884)
Total lease liabilities	$	708,511

Note 9 – Contributed Nonfinancial Assets

Contributed nonfinancial assets are recorded at fair market value on the date of donation as an increase in contributions and a corresponding increase in either operating expenses or property and equipment, net, in the accompanying combined statements of activities and financial position. The contributions are recorded as without donor restriction unless explicit donor stipulations specify how the donated assets must be used.

The Organization's policy related to contributed nonfinancial assets is to utilize the assets given to carry out the mission of the Organization. If an asset is provided that does not allow the Organization to utilize it in its normal course of business, the asset will be sold at its fair market value as determined by appraisal or specialist depending on the type of asset.

The Organization received investments that were converted to cash of $192,423 and $251,054 and for September 30, 2025 and 2024, respectively. The Organization also received $63,057 and $36,037 of donated clothing and food that was used for our youth, $22,500 and $0 of services donated, $36,973 and $604,873 of property, and $58,879 and $74,483 of other items such as animals, vehicles, equipment, gift cards, and supplies for rodeo were also received as of September 30, 2025 and 2024, respectively.

Note 10 – Net Assets

Net assets at September 30 consist of:

	2025	2024
Net assets without donor restrictions		
Undesignated	$ 467,328,785	$ 425,765,877
Net investment in property and equipment	30,895,424	24,503,288
Designated - board reserve	20,758,573	22,200,000
Designated - gift annuity reserves	1,683,390	2,588,899
Total net assets without donor restrictions	$ 520,666,172	$ 475,058,064
Net assets with donor restrictions		
Subject to expenditure for specified purpose		
Operations and program support	$ 199,483	$ 156,482
Scholarships	1,567,256	1,778,529
Capital projects	3,350,269	4,359,943
Special medical needs	145,696	160,774
Remainder interests in property and investments	22,780	22,780
	5,285,484	6,478,508
Subject to the passage of time		
Contributions receivable	13,987,071	13,925,233
Subject to the Organization's spending policy and appropriation		
Endowment funds restricted in perpetuity	36,535,923	36,371,915
Endowment funds accumulated gains	14,216,550	10,049,692
	50,752,473	46,421,607
Subject to restriction in perpetuity		
Perpetual trusts held by others	43,080,157	40,410,862
Total net assets with donor restrictions	$ 113,105,185	$ 107,236,210
Total net assets	$ 633,771,357	$ 582,294,274

Note 11 – Endowments

Endowment funds – Effective September 1, 2007, the State of Texas enacted UPMIFA, the provisions of which apply to endowment funds existing on or established after that date.

FASB ASC Subtopic 958-205, *Not-for-Profit Financial Statements* (ASC 958-205) provides guidance on the net asset classification of donor-restricted funds for a not-for-profit organization that is subject to an enacted version of UPMIFA and also required disclosures about endowment funds, both donor-restricted endowment funds and board-designated endowment funds.

The Organization's endowment consists of donor-restricted endowment funds and does not include any funds designated by the board of directors to function as endowments. Net assets associated with endowments are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law – Based on the interpretation of UPMIFA by the Board of Directors of the Organization, the guidance in ASC 958-205, and absent explicit donor stipulations to the contrary, the Organization classifies as net assets with donor restrictions: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not considered permanent in nature is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

Net asset classification by type of endowment as of September 30, 2025, is as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Restricted in perpetuity	$ -	$ 36,535,923	$ 36,535,923
Restricted by purpose or time	-	14,216,550	14,216,550
Total	$ -	$ 50,752,473	$ 50,752,473

Changes in endowment net assets for the year ended September 30, 2025, are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, September 30, 2024	$ -	$ 46,421,607	$ 46,421,607
Investment return	-	2,768,301	2,768,301
Net appreciation (realized and unrealized)	-	2,869,144	2,869,144
Total investment return	-	5,637,445	5,637,445
Contributions	-	164,008	164,008
Appropriation of endowment assets for expenditure	-	(1,470,587)	(1,470,587)
Endowment net assets, September 30, 2025	$ -	$ 50,752,473	$ 50,752,473

Net asset classification by type of endowment as of September 30, 2024, is as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Restricted in perpetuity	$ -	$ 36,371,915	$ 36,371,915
Restricted by purpose or time	-	10,049,692	10,049,692
Total	$ -	$ 46,421,607	$ 46,421,607

Changes in endowment net assets for the year ended September 30, 2024, are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, September 30, 2023	$ -	$ 44,270,408	$ 42,977,269
Investment return	-	1,872,542	1,872,542
Net appreciation (realized and unrealized)	-	1,557,894	1,557,894
Total investment return	-	3,430,436	3,430,436
Contributions	-	158,672	158,672
Appropriation of endowment assets for expenditure	-	(1,437,909)	(1,437,909)
Endowment net assets, September 30, 2024	$ -	$ 46,421,607	$ 46,421,607

Funds with deficiencies – From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the original value of the fund. There were no funds with deficiencies as of September 30, 2025 and 2024.

Return objectives and risk parameters – The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the historical dollar value of the endowment assets. Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of a mix of relevant benchmarks while assuming a moderate level of investment risk. The Organization currently expects its endowment funds to produce a total investment rate of return over the long term, which exceeds the rate of inflation as measured by the Consumer Price Index (CPI) by at least 5%. Actual returns in any given year may vary from this amount.

Strategies employed for achieving objectives – To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints. The Organization uses a five-year rolling rate of return average to allocate earnings to each endowment yearly unless the endowment is invested in specific securities specified by the donors; then the actual rate of return for the year is used.

Spending policy and how the investment objectives relate to spending policy – The Organization has a policy which allows for appropriating expenditures each year up to 5% or the percentage specified by the donor, of its endowment fund's average fair value over the prior five fiscal years. In establishing this policy, the Organization considered the long-term expected return on its endowment mentioned above. There was no spending of underwater endowments nor any underwater endowments during September 30, 2025 and 2024.

Note 12 – 401(k) Plan

Substantially all employees of the Organization are eligible to participate in a plan qualified under Section 401(k) of the IRC. Eligible participants may generally make contributions up to the lesser of the amount allowed under ERISA or 100% of their compensation. The employer matched an amount equal to 100% of the employees' contribution, not exceeding 5% of the employees' compensation. The Organization made matching contributions of approximately $492,000 and $602,000 for the years September 30, 2025 and 2024, respectively.

Note 13 – Self-Insurance Plan

The Organization is self-insured for employee medical claims up to $300,000 per employee. Monthly premiums are paid into a trust from which claims are paid by the administrator of the trust. Total amounts charged to expense by the Organization during the years ended September 30, 2025 and 2024, was approximately $2,733,000 and $1,805,000, respectively.

A liability has been accrued in the amount of approximately $285,000 and $265,000 as of September 30, 2025 and 2024, respectively, for medical insurance claims incurred but not paid for all current employees. This amount is recorded in accrued liabilities on the combined statements of financial position.

Note 14 – Compensated Absences

Employees of the Organization are entitled to paid time off depending on job classification, length of service and other factors. The Organization accrues for unused paid time off, and at September 30, 2025 and 2024, the Organization recognized approximately $788,000 and $755,000, respectively, as an accrual for paid time off. This amount is recorded in accrued liabilities on the combined statements of financial position.

Note 15 – Liquidity and Funds Available

The following table reflects the Organization’s financial assets as of September 30, 2025 and 2024, reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year, restricted trust assets, perpetual trusts held by others, endowments, and accumulated earnings net of appropriations within one year, or because the governing board has set aside the funds for a specific contingency reserve. These board designations could be drawn upon if the board of directors approves that action.

	2025	2024
Financial assets		
Cash and cash equivalents	$ 7,498,540	$ 6,150,006
Accounts and contributions receivable	14,792,452	16,936,080
Investments	540,213,475	495,922,086
Perpetual trusts held by others	43,080,157	40,410,862
Total financial assets	605,584,624	559,419,034
Less those unavailable for general expenditure within one year, due to		
Perpetual trusts held by others not convertible to cash within next 12 months	(43,080,157)	(40,410,862)
Contribution and accounts receivable collectible beyond one year	(13,987,071)	(13,925,233)
Endowments and accumulated earnings subject to appropriation beyond one year	(50,752,473)	(46,421,607)
Investments with donor restrictions not expected to be used within one year	(5,285,484)	(6,478,508)
Investments held in trusts and various state required gift annuity reserves	(2,293,438)	(4,142,696)
Mineral interests - not available for sale	(17,735,230)	(11,773,010)
Private equity, hedge, and closed end funds - illiquid	(199,170,572)	(165,374,733)
Financial assets available to meet cash needs for general expenditures within one year	$ 273,280,199	$ 270,892,385

Cal Farley's cash flows have seasonal variations during the year attributable to contributions received at calendar year end. Cal Farley's is also supported by the Cal Farley’s Boys Ranch Foundation and has the ability to draw down funds from the Foundation as approved by the board of directors.